

### TRANSFORMATION

# SHOUGANG CONCORD INTERNATIONAL ENTERPRISES CO., LTD.

6 MONTHS ENDED 30 JUNE 2010







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### Company overview

- Hong Kong based red-chip focused on <u>heavy plate</u> manufacturing with interests in upstream assets
- Principal shareholder is Shougang Corporation, a Top
   10 SOE with >30mmt. steel capacity in FY10E
- Plate production was 2.0mmt. in FY09
- Transformation of earnings profile from FY10 via upstream interests in iron ore and coking coal



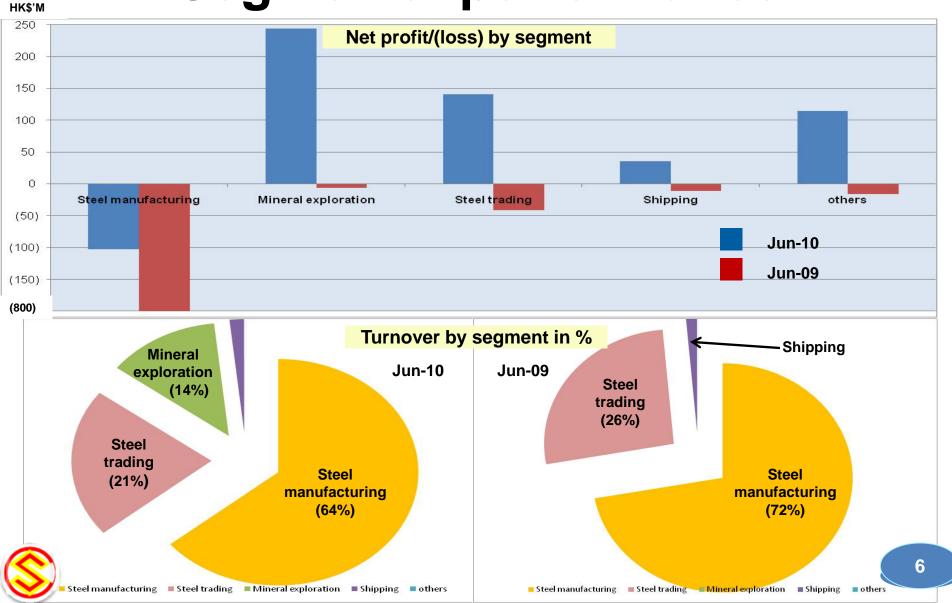


### Financial highlights

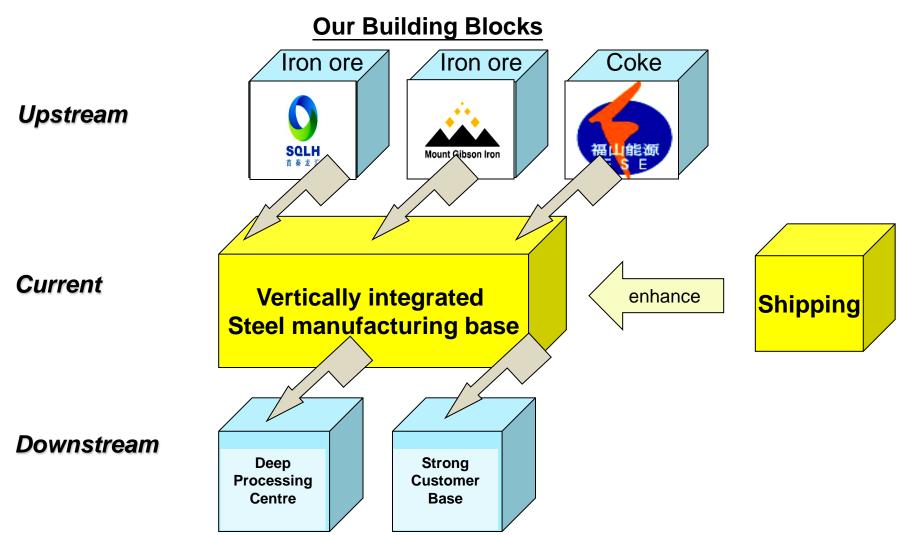
HK\$'M	1H10	1H09	Change
Turnover	6,948	5,586	24%
Attributable Profit/(loss)	434	(873)	-150%
Including: Mineral exploration segment	244	(6)	
Including: Steel mfg segment	(103)	(800)	-87%
Including: Mt. Gibson offtake gain	147	-	
Total assets	27,619	23,686	17%
Including: Associates	6,285	719	774%
Basic EPS (HK cents)	5.3	(11.6)	

Improvements in earnings mainly from contribution of upstream investments

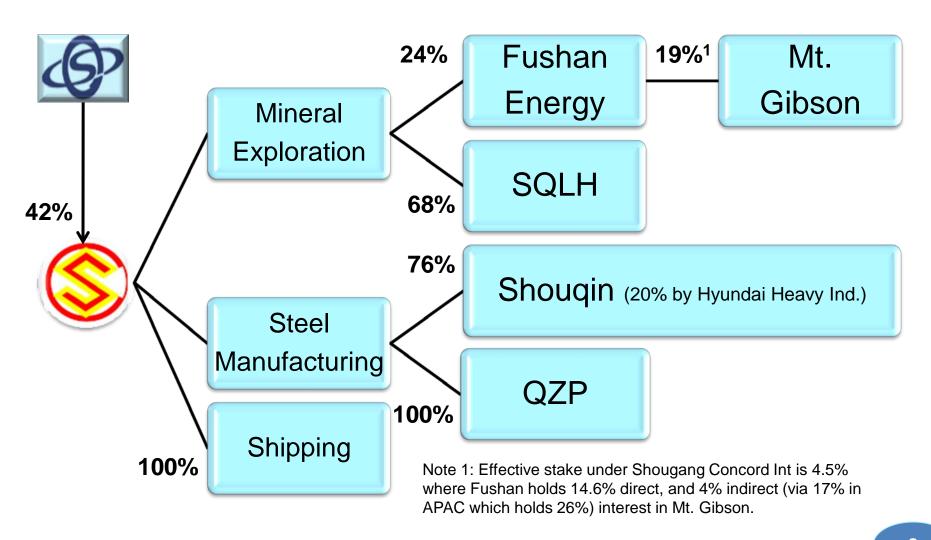
### Segmental performance



### Vertical integration in place



### **Corporate structure**



### **Environment friendly operations**

- Energy saving and environment friendly in steel manufacturing
- An important requirement as China chases energy-efficient targets







- Our Energy Monitoring Centre aims closely monitor use of utilities; initial govt subsidies RmB9m.
- We've achieved zero sewage water emission, gas recovery and fully-enclosed raw material storage
- Operations are affected by energy saving imperatives in China



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2 Market Overview

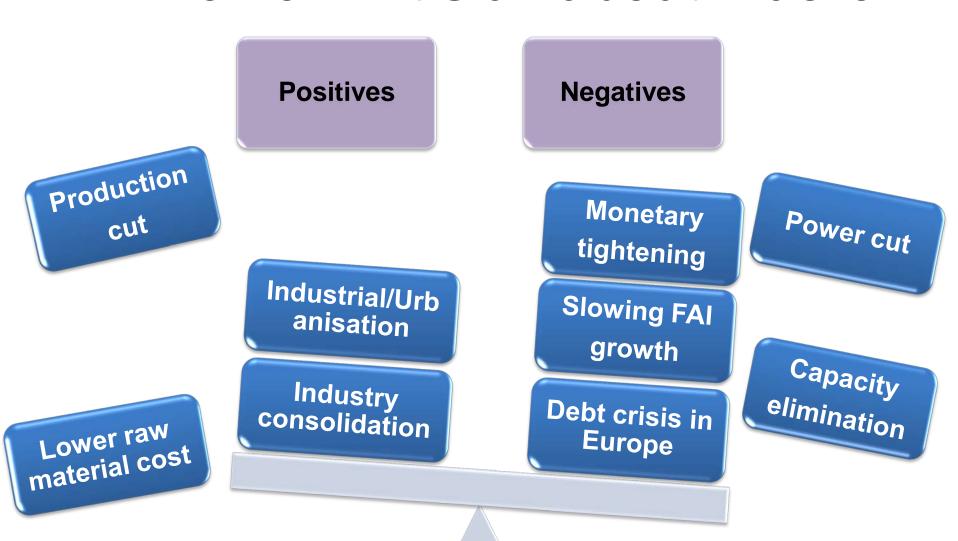
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**Appendix: 1H10 Results** 

#### Theme#1: It's all about macro



### Theme#2: High price/cost

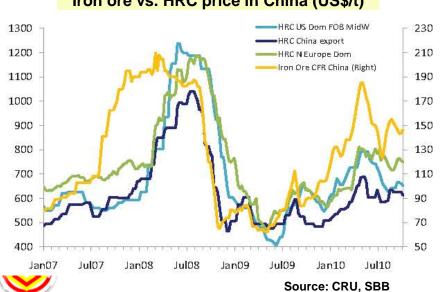


Steel prices are higher y-o-y but raw material cost has risen even faster, resulting in margin squeeze



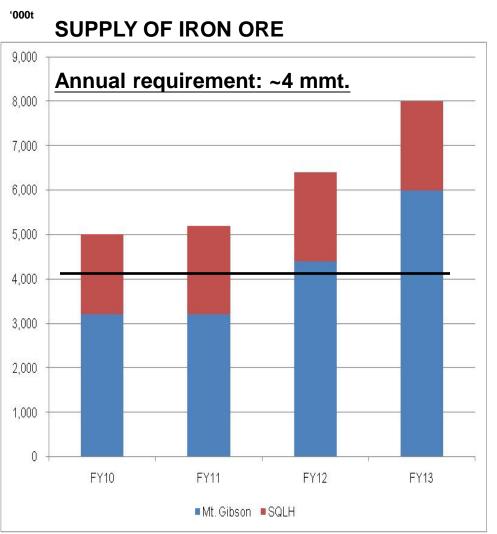
# Theme#3: Raw materials in the driving seat





- Higher steel production and aggressive expansions have pushed demand for raw materials higher
- Thus raw material prices are higher with domestic production unable to match demand
- Iron ore and coal prices track spot price changes limit margins for steel manufacturers

### Self-sufficiency in iron ore



- Net long in iron ore supply from FY10E onwards – financially hedged
- Blending of different types of iron ore is required to maintain efficiency
- Most quantities are sold to spot market now and are recognized as trading profits



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2 Market Overview

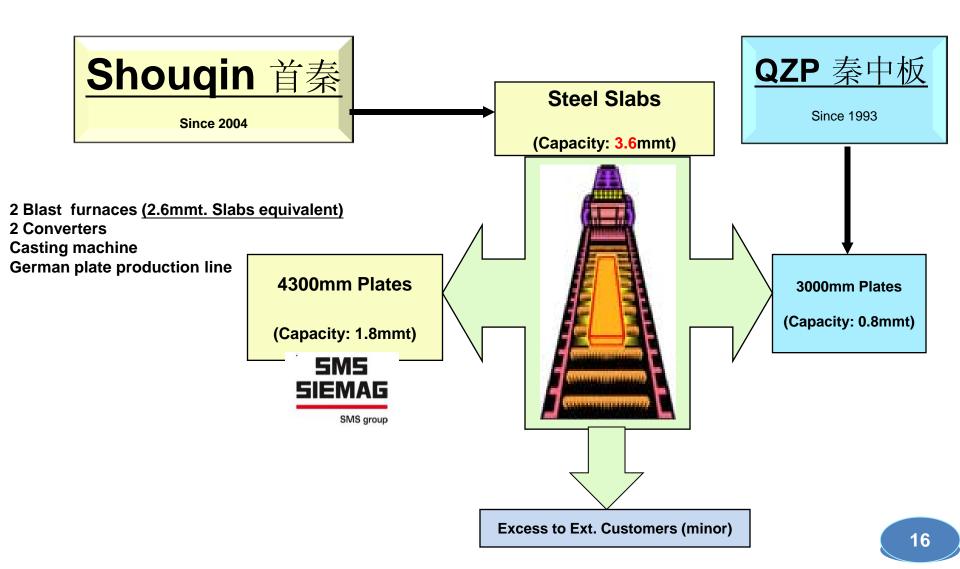
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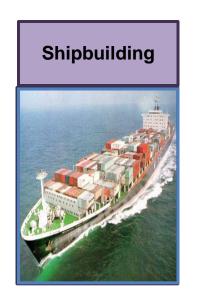
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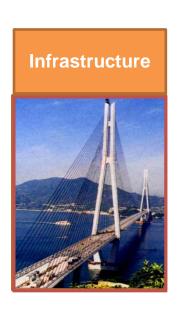
**Appendix: 1H10 Results** 

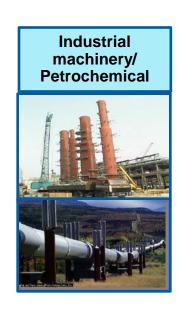
### Steel manufacturing segment



### Planned heavy plate output









#### **Industry Breakdown on Our Heavy Plate Output**

2009

2010E

35% 30% 20% 20% 35% 40%

10% 10%



### Value-adding for our customers



Machinery components



**Bridge components** 



Base for windpower equipment



**Ship components** 

#### **Top customers**









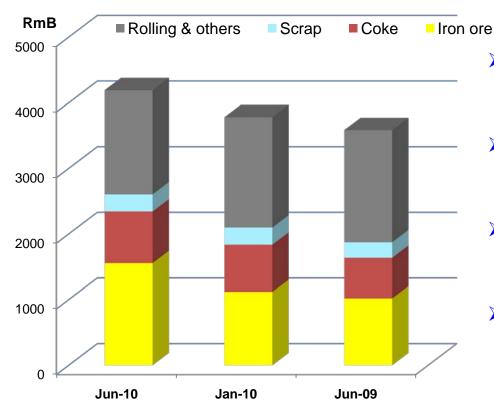








### Input cost trend



- COS is higher than that of LY and is on an upward trend
- Steel prices up cannot yet outpace rise in COS
- Remains one of the key risks of the industry
- Partially offset by raw material interests

		RmB	Unit cost pe	r ton_	Total	Total	Total
ltem	Factor	Jun-10	Jan-10	Jun-09	Jun-10	Jan-10	Jun-09
Iron ore	1.6	972	698	636	1,555	1,117	1,018
Coke	0.4	1,970	1,800	1,548	788	720	619
Scrap	0.1	2,600	2,610	2,366	260	261	237
Rolling &	others				1,587	1,682	1,710
Total					4,190	3,780	3,583



### New facilities in Shouqin in FY10

Ultra thick slab caster厚坯鋳机



Producing slabs with max. thickness of 400mm. (from 300mm.) and increase production capacity of slabs by 1 mmt. p.a.(to 3.6mmt.)

Roughing mill粗轧机



- Added to the existing hot rolling line
- Increase production capacity of plates by 0.6mmt. p.a. (to 1.8mmt.)



### Upstream: Australian iron ore



Lifelong Offtake at 10% off Hamersley benchmark price



#### **MOUNT GIBSON IRON LIMITED (MGX.AU)**

- ➤ Production: 7 mmt. capacity (10 mmt. in FY11E); 80% of its available production is under lifelong offtake with us, i.e. about 3.2mmt. in FY10, expected to rise to 6mmt.
- Our cost: 10% off Hamersley benchmark price
- Our sales: FY10 sales are on FOB basis at cost + US\$1/t
- 1.4mmt. sold at profit of US\$13/t in HY10







### **Upstream: PRC iron ore**



68% equity stake



#### SHOUQIN-LONGHUI MINERAL CO., LTD.首秦龙汇矿业

- Production: Planned for 1mmt. in concentrate with 2mmt. pelletizing capacity; pellet plant started in Sep-09
- Strategic location 25km away from our plant by road
- Production cost of concentrate: RmB700/t (expect to go down to RmB600/t in early FY11)
- > 881kt pellets sold at RmB1,147 (ex-VAT) in HY-10







### Iron ore mining and pelletizing



1. Mine site (Hongda)



2. Ore processing plant



3. Ore processing control



4. Separation process



5. Beneficiation process



6. Int. product-Concentrate



7. Pellet plant



8. Pellet plant control



9. Final product-Pellets



### **Upstream: China coking coal**



24.4% stake



#### **FUSHAN INT. ENERGY GROUP LTD. (639.hk)**

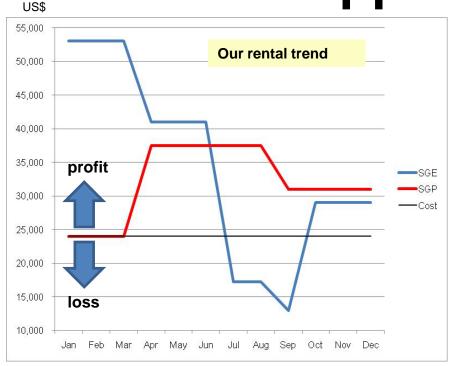
- Production: 3mmt. of coking coal in HY10 (6.3 mmt. p.a.) in Shanxi, PRC
- Current GP @ 70%; good expansion plan in pipeline
- Financially hedged to our coke needs
- Committed to distribute >=40% of earnings as dividends







### **Shipping segment**





- 2 capesize vessels on 15-year leases (sale-and-leaseback) since Sep-97, daily cost US\$24k
- Market remains volatile from 2009 to now with sharp peaks/troughs; outlook neutral
- Acts as a hedge to steel manufacturing for importing raw materials

### **Associate: Shougang Century**



35.7% stake



#### **SHOUGANG CONCORD CENTURY (103.hk)**

- Mainly engages in manufacture of steel cords for radial tires with plants in China
- Production capacity to triple in 2012 (to >180kt. p.a.) on booming demand for autos
- Principal shareholders also include NV Bekaert and Li Ka Shing Foundation Limited; our legacy investment



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**Appendix: 1H10 Results** 

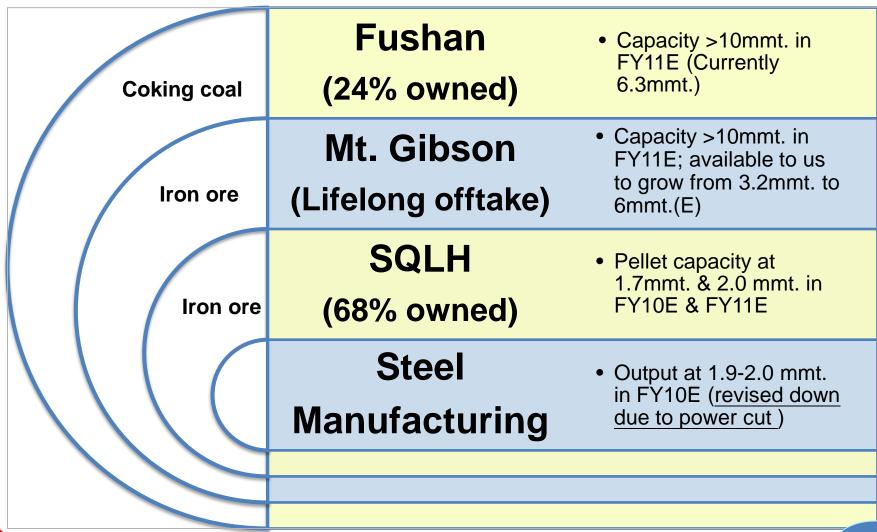
### Management targets

Return cash to shareholders Strengthen balance sheet Invest in value-adding and quality growth **Cash from operations** 

- Prioritize capital on value-adding and quality growth
- Capex reduced to RmB700m. p.a. in current operations
- Target leverage to normalize to 50%
- Commit to resume dividend payout at 30-40% of earnings



### **Growth by entity/segment**





#### **Business outlook**



- Stimuli-related demand from economic recovery
- Steel consumption in China has consistently grown in line with GDP
- Old capacity and ¾ of steelmakers to be eliminated in China

- Global economic recovery loses steam
- Overcapacity in steel cannot be resolved
- High price high cost and low profitability in steel manufacturing

Earnings from upstream could shield us from cost pressure with upside on margin expansion in steel, we are well positioned into and beyond 2010



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**Appendix: 1H10 Results** 

### **Extract of balance sheet**

HK\$'M (As at 30 June)	2010	2009	Change
NON-CURRENT ASSETS	19,198	15,194	26%
Including: Associates	6,285	719	774%
Including: Fixed assets, net	11,228	9,337	20%
CURRENT ASSETS	8,420	8,492	-1%
Including: Bank and cash	2,005	4,193	-52%
LIABILITIES	17,415	13,668	27%
Including: Bank borrowings	10,750	9,327	15%
SHAREHOLDERS' EQUITY	9,022	8,741	3%
Including: Reserves	7,387	7,196	
Non controlling interest	1,181	1,277	-8%
Net debt/Total capital	46.8%	31.9%	

### Steel manufacturing: Shouqin

HK\$'M	1H10	1H09	Change
Turnover (note)	4,676	4,229	11%
Depreciation	288	297	-3%
Gross profit/(loss)	211	(451)	
GP%	4.5%	-10.7%	
(Loss)	(65)	(724)	-91%
Attributable to the Group*	(33)	(576)	-94%





Note: Including sales of slabs to QZP ('10: HK\$1,798M, '09:\$1,272M) and turnover of downstream processing centre ('10: \$165M)

All figures are shown before elimination of intercompany, except \*attributable to the group which is shown after elimination

Improvement in 1H10 but was challenging overall

### **Shouqin: Operational stat**

		_		_		
In '000t.	1H10	1H09	Change		1H10	1H09
(i) Slabs				GP%		
Production	1,137	1,116	2%	Plates	8.1%	-9.3%
Sales <sup>^</sup>	553	426	30%			
				ASP* (RmB)		
(ii) Plates				Slabs	3,478	3,029
Production	504	626	-19%	All Plates	4,243	3,740
Sales	505	620	-19%	Ship Plates	4,171	3,844
	<b>1</b>			-		

Sales in '000 t.				
	1H	110	1H09	Change
Ship Plates		152	226	-33%
Pipeline Plates		76	42	82%
Others		277	352	-21%
	`	505	620	-19%

<sup>\*</sup>Ex-VAT of 17%

<sup>^</sup> In HY10, 450kt (81%) of slabs sold were for QZP and were eliminated on consolidation

### Steel manufacturing: QZP

НК\$'М	1H10	1H09	Change
Turnover	1,712	1,427	20%
Gross profit/(loss) GP%	9 0.5%	(161) -11.3%	
LAT*	(69)	(225)	

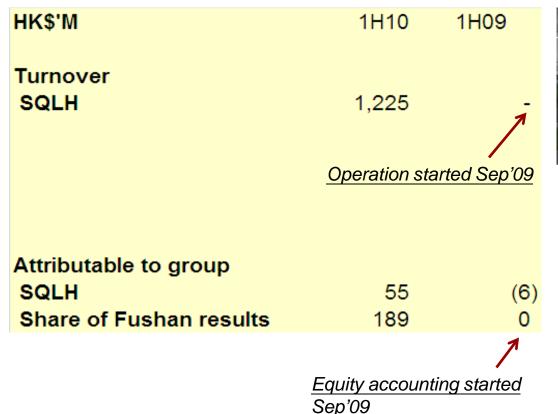


In '000t	1H10	1H09	Change
Sales	304	312	-3%
Production	334	313	7%

All figures are shown before elimination of intercompany sales except profit after tax \* which is shown after elimination

Improvement in 1H10 but was challenging overall

### Mineral exploration segment





Profitable operations from quality assets as one of the important earnings drivers for the Group

### Steel trading segment

	1H10	1H09	Change
In '000t			
Mt. Gibson ore	1,421	2,098	-32%
Steel products	41	74	-45%
ASP (US\$)			
Mt. Gibson ore	113.6	65.5	73%
Steel products	578	722	-20%
Profit p/t (US\$)			
Mt. Gibson ore	13.4	(2.5)	
Steel products	6.6	4.7	40%
Turnover (HK\$m.)	1,465	1,480	-1%
Net profit (HK\$m.)	141	(41)	

- Mainly trades Mt. Gibson iron ore and other steel products
- For iron ore trading, we were doing blended FOB/CIF sales in FY09 (MT: \$56/t FOB in Jan-Jun '09), while HY10 was on FOB

Improvement from FY09, positions as an important earnings driver for the foreseeable future



### **Shipping segment**

НК\$'М	1H10	1H09	Change
Turnover	115	76	51%
Gross profit/(loss) GP%	38 33.0%	(9) -11.8%	
PAT/(loss)	36	(11)	





Turnaround vs. loss-making 1H09, part of core hedging strategy



### TRANSFORMATION

## SHOUGANG CONCORD INTERNATIONAL ENTERPRISES CO., LTD.

6 MONTHS ENDED 30 JUNE 2010

Visit us at www.shougang-intl.com.hk for updates and disclosures





